# Strategic Planning Infrastructure and Community Development 2018 – 2050

Imagine!



### CABOT ARKANSAS



06/04/2018

Alone we can do so little; Together we can do so much! -HELEN KELLER

Health, safety, education, quality, professionalism, and progress every day!

# ABOT Completed Projects

- Significant drainage improvements including Diamond Creek Improvements with three new bridges, the Central Elementary detention pond, and the Highlands drainage improvements, all eliminating water in heated and cooled space as well as garage and storage space
- Significant Waste Water Collection System Improvements allowing for commercial and residential development in most areas long term
- Water capacity through most of the 21<sup>st</sup> Century
- New Sports and Aquatic Complex
- New Exercise and Event Center with safe room for 250 250 MPH wind speed (3-second gust)
- Two New Pumper Fire Engines
- New Fire Station on SH 5
- New Senior Citizens Center
- New State-of-the-art Library
- SH 367 overlay through town and partial overlay of SH 89 south

# ABOT Completed Projects

- Left, right, and merge turn lanes at six locations to facilitate traffic flow and movement
- Cabot Dog Park at Campground Pond
- Renovate City Hall parking and venue for festivals
- Community Center repair, renovation, and expansion
- Roundabouts Lincoln Street school complexes
- Traffic signal at SH 367 and SH 38 ready for new interchange connection
- Softball complex expansion at Allman / Bevis Park
- Magness Creek Safe Route to school with bridge over Four Mile Creek
- Expanded turn radius at Kerr Station Road and Pond for school traffic
- Cabot District Court Security
- 2014 /2015 Street Overlays
- The City currently has 56 miles of sidewalks built prior to and adopting "Walkable Cabot" in 2007, "Walkable Cabot 2016" updated and adopted

# ABOT Projects in Progress

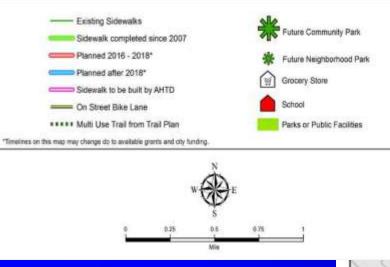
- North Cabot Interchange Late 2018
- Six Lanes to Jacksonville Fall 2018
- SH 321 4 Lanes from Exit 16 to SH 89 Bid Letting 2019 with construction to immediately follow
- Exits 16 and 19 renovations Bid Letting 2020
- First Street Sidewalk Project Pheasant Run 2018, downtown ongoing
- Elm Street Improvements 2019 / 2020 collector street from 10<sup>th</sup> to Lincoln Streets
- Kerr Station Road Candlewood Drainage Improvements 2018
- Streetscape on Main Street 9<sup>th</sup> to 10<sup>th</sup> Streets 2018, to Exit 16 longer term with available grants
- Traffic signal network and flow management 2018 / 2019
- Street overlay projects 2018 2024
- Senior Citizens Center kitchen and dining facility 2018

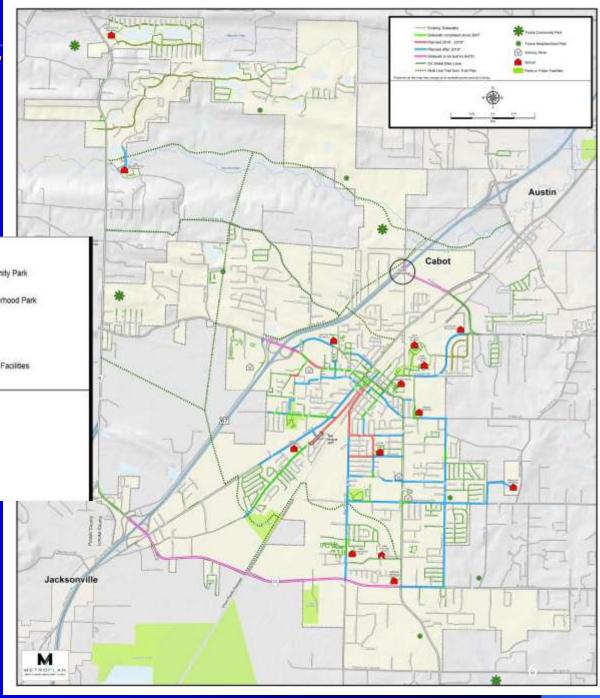
# CABOT Projects in Progress

- New Central Fire Station 2018 / 2019
- City wide beautification projects ongoing
- The City has stood firm that all new residential and commercial construction will incorporate sidewalks per adopted Ordinance

# Wallkable Cabot 2016

**Initiated 2007** 





# Walkable Cabot 2016

- Resolution #24 of 2007 Walkable Cabot 2007, vote 6 0
- Resolution #29 of 2016 Walkable Cabot 2016, vote 8 0
- Cabot Master Street Plan Ordinance #7 of 2017, vote 8 0
  - Required on one side of roadway, residential and commercial
  - Minimum width of 5 feet
  - Must be compatible with ADA
  - Not required 1 acre or more lots by UDC Code
  - Not required on dead-end streets less than 750 feet in length by UDC Code
  - The Cabot Public School District will provide transportation to any student in the city limits

# Walkable Cabot 2016 Current Status

- 56 Miles or 32% Sidewalks built
  - \$672,755 invested since 2013
  - Sidewalks on both sides of Main Street Downtown to 10<sup>th</sup> Street
- 18 Miles or 10% 2018 2019 & after
- 62 Miles or 35% Not required by UDC Code
- 41 Miles or 23% Planned Longer term per Walkable Cabot 2016 Projected cost \$9,525,120
- Average Cost for sidewalks per foot \$44
- Annual funding available Grants \$127,017, County Millage \$135,000
- Total of \$262, 017, longer term with sales and use tax refunding and bond improvements
- Any cost of easements not included in the above cost and the city has had to abandon plans because residents did not want to grant an easement
- Currently 5.5 Miles of on street bike lanes with more planned
- 21.5 Miles of multi use trails planned on Walkable Cabot 2016 in concert with Parks and Recreation

## HISTORICAL DATA Street Funds

YEAR	STREET REPAIRS		STREET FUNDS TURNBACK	STREET	FUNDS \$.05 NEW HWY CONST	CO	UNTY ROAD TAX	STI	REET IMPS	D	RAINAGE IMPS
2012	144	\$	1,087,409	\$	_	\$	311,453	\$	317,354	\$	248,057
2013	86	\$	1,150,394	\$	68,957	\$	307,579	\$	251,593	\$	149,491
2014	138	\$	1,130,031	¢	440,113	¢	300 638	¢	620 155	¢	141,055
2014	130	Ψ	1,130,031	Ψ	440,113	Ψ	307,036	Ψ	029,133	Ψ	141,033
2015	156	\$	1,021,030	\$	425,852	\$	285,945	\$	345,830	\$	267,732
2016	99	\$	1,088,206	\$	482,395	\$	323,894	\$	154,041	\$	627,564

- In 2013, the Street Department did an intensive inventory of all streets maintained by the city, example shown below
- Updated bi-annually, currently being updated in 2017 complete by 12/31/2017
- Will be the benchmark and basis for repairs and overlays
- **2015** city maintained streets were 176.7 miles
- 37.7% of streets needed overlay at that time 66.7 miles 5.6 completed, will obviously grow with deterioration, estimate at another 10 miles for a total of 71.1 miles as of 08/08/2017

STREETS	FROM	ТО	MILES	CRACKS	CUTS	HOLES	SIDEWALK	0	Р	CS	EP	ET	D
ALAMOSA DRIVE	GREYSTONE BLVD.	END	0.2	2%	0	0	PARTIAL				Χ		
ABERDOUR DRIVE	GREYSTONE BLVD.	GREYSTONE BLVD.	0.3	0%	0	1	NO	Х		Χ	Χ		
ALETHA COVE	LINDA LANE	END (CUL)	0.1	6%	0	0	NO			Χ			
ALEXIS DRIVE	HWY89/S.PINE	FRANCIS ST concrete	0.3	50%	7	0	NO	Х		Χ			
ALGONQUIN COURT	ALGONQUIN DRIVE	END	0.1	1%	2	0	NO			Χ	Χ		
ALGONQUIN DRIVE	CYPRESS CREEK DR	END	0.1	1%	1	0	YES			Χ			
ALLISON DRIVE	PAIGE AVENUE	S. FIRST STREET	0.1	5%	0	0	NO			Χ			

- Street excavation and paving is a prerequisite to overlays in order to have a sound long term base
- Priorities for excavation and paving are based on traffic volumes, number of residences or business served, level of deterioration and failure (more than 50% of crack and seal needed, excessive repaired cuts and holes, and a number of excavates partial or total), any health and safety issues, and funding required and available
- A street and excavation paving list for 2017 and 2018 is shown in the next slide followed by overlays
- Project started in late 2014 (ArDOT September 2014 bid letting) with \$250,000 grant from the Arkansas Highway and Transportation Department (ArDOT) and Cabot Budgeted street funding
- First phase was handled by the ArDOT who engineered, bid, and project managed the first twelve overlay projects for 2014 / 2015
- Project complete \$594,980 at a cost of \$106,246 per mile
- Funding: City \$243,536. County \$101,444, State Aid Grant \$250,000
- Pickthorne Road and Campground Road were a partnership with the County who has contributed over \$101,444 to these two projects
- Cabot Public Works spent time in 2014 preparing ditches and repair subbases for the overlay projects as well as the future
- Thereafter and annually projects will be prioritized and handled by Cabot Public Works with one half cent state turnback and any local funding plus any available grants that will be sought by specific definition of overlays
- Due to Highlands Drainage Improvements, no street funds available for 2016 and the fact that we had a pending State Aid Grant request pending for 2016 for Elm Street in the amount of \$485,000, 20% match required, approval obtained and final design in process which will tune projected local match

### Street Excavating and Paving 2017 - 2018

#### Funding from street fund, general fund and any grants

PRIORITY	STREET	Length	Width	Square footage	Price per SF	Estimated Total
1	17 Haywood Dr	340	10	3,400	\$5.00	\$ 17,000.00
2	Earnhardt Circle (Just SE Radius)	350	24	8,400	\$5.00	\$ 42,000.00
3	Fairway Drive (concrete)(spot locations)	511	26	13,286	\$7.00	\$ 93,002.00
4	Kirkland 5 locations	204	24	4,896	\$5.00	\$ 24,480.00
5	North Grant St	150	14	2,100	\$5.00	\$ 10,500.00
6	Lakeview Dr. @ Magness Creek(just intersection)	480	24	11,520	\$5.00	\$ 57,600.00
7	27 Overlook Cove	150	23	3,450	\$5.00	\$ 17,250.00
8	15 Amy Street (concrete)	32	10	320	\$7.00	\$ 2,240.00
9	Almosa @ Vista Dr	12	12	144	\$5.00	\$ 720.00
10	Birchwood Drive	180	22	3,960	\$5.00	\$ 19,800.00
11	Edgehill Cove	526	22	11,572	\$5.00	\$ 57,860.00
12	Elk Bear Lane	587	24	14,088	\$5.00	\$ 70,440.00
13	Sunland	25	12	300	\$5.00	\$ 1,500.00
14	Back Forty cul-de-sac	305	30	9,150	\$5.00	\$ 45,750.00
15	Burns Drive	750	12	9,000	\$5.00	\$ 45,000.00
16	15 Buck Ridge	150	12	1,800	\$5.00	\$ 9,000.00
17	Mark Lynn Circle	63	23	1,449	\$5.00	\$ 7,245.00
18	Sun Terrace	1040	24	24,960	\$5.00	\$ 124,800.00
19	Birchwood Circle	280	24	6,720	\$5.00	\$ 33,600.00
20	Sagebrush	100	24	2,400	\$5.00	\$ 12,000.00
21	15 War Eagle	90	23	2,070	\$5.00	\$ 10,350.00
22	Mystery Lake	80	24	1920	\$5.00	\$ 9,600.00
23	McAfee Cir @ Cypress Pt. St.	44	24	1056	\$5.00	\$ 5,280.00
24	Berrypatch Cv.	30	10	300	\$5.00	\$ 1,500.00
25	Berrypatch Cv.	80	23	1840	\$5.00	\$ 9,200.00
26	Waterford @ Calcutta	80	24	1920	\$5.00	\$ 9,600.00
27	507 Cobblestone	12	10	120	\$5.00	\$ 600.00
28	52 Gleneagle Dr. cul de sac	20	8	160	\$5.00	\$ 800.00
29	16/19 Shiloh South	150	5	750	\$5.00	\$ 3,750.00
30	Beechwood Drive	165	23	3795	\$5.00	\$ 18,975.00
31	Cleveland Street	318	30	9,540	\$5.00	\$ 47,700.00
						\$ -
						\$ -
						\$ -
TOTAL		\$ 7,304.00				\$ 809,142.00
		1.38 MILES				
NOTE I		4::34:6:-3-4-	:	1 205 050		

NOTE - Longer term there is approximately 50 more locations identified at a projected cost of \$1,305,050

# STREET OVERLAY PROJECTS 2014 / 2015 ALL OVERLAYS COMPLETE 5.6 miles Cost per Mile \$106,246

PRIORITY	STREETS	FROM	то		
1	LOCUST STREET	2ND	OLIVE		
2	FRANCIS STREET	HWY 89 SOUTH PINE	MEADOWLARK DRIVE		
3	CONFEDERATE	CHELSEA	CONFEDERATE CV		
4		LILLIE STREET	E. MAIN STREET		
5		HWY38/N.LINCOLN ST.	CAMPBELL DRIVE		
6		LINCOLN	JR HIGH NORTH CONNECTION		
7		LINDA LANE	END		
8		KERR STATION ROAD	HWY 89/S. PINE		
9		SHENANDOAH WAY	SHENANDOAH WAY		
		SHENANDOAH WAY	CONFEDERATE DR		
10	N. 4th STREET	HWY89/W.MAIN	W. CHERRY STREET		
11	SOUTH GRANT ST.	HWY89/PINE STREET	END		
11A	CAMPGROUND	HWY 89	STAGECOACH		

# HIGHWAY OVERLAY PROJECTS 2017 funded by STIP Funding no match Complete

- SH 367 all the way through town
- SH 89 near south city limits to near Arkansas Revenue Office

The city worked with the ArDOT to widen the footprint and include bike lanes; but, they did not permit

## Strategic Funding Needs July 2017 July 2022

- \* \$ 7,608,545 Regular Street and Drainage
- \$ 2,537,030 Street Excavating and Repair
- \$ 8,229,718 Street Overlays
- \$18,375,293 Grand Total
- \$11,022,681 Projected Turnback Funding Available
- ❖ \$ 7,352,612 Funding needed

The city basically did not adequately address street reinvestment through 2010 and catching up will be a significant investment!

#### **Strategic Funding Plan for Overlays**

- **❖ 2018 Planned Overlays − 3.05 miles \$324,050**
- **❖ 2019 Planned Overlays** − 4.88 miles \$518,829
- ❖ 2020 Planned Overlays 4.98 miles \$529,002
- **❖ 2021 Planned Overlays** − **5.06 miles** \$539,175
- **❖ 2022 and Beyond Planned Overlays 53.1 miles \$6,318,662**
- ❖ Total Overlay Program 71.1 miles \$8,229,718
- ❖ It is anticipated that in the 2021 time frame, the city should be able to consider <u>SALES AND USE TAX REFUNDING AND IMPROVEMENT BONDS</u> to provide funding for capital projects such as overlays, street improvements, and sidewalks as well as community and economic development, voted on by the residents
- The remaining 53.1 miles of overlays needed would be bond funded or \$6,318,662 by this initiative starting in 2022 and concluding in 2023 / 2024

Note – Above numbers include projected inflation and economy of scale of bidding out larger jobs, particularly the one large job funded by bond funding

#### STREET OVERLAY PROJECTS

#### 2017 / 2018 3.05 miles

Subject to final inventory 12/31/2017

Street From To

MEADOWLARK DRIVE	ROBINSON STREET	ROBINSON STREET
GLENDALE DRIVE	E.MT.SPRINGS ROAD	END
RED OAK DRIVE	LINDA LANE	END (CUL)
GLENEAGLE DRIVE	GREYSTONE BLVD.	END
WAR EAGLE DRIVE	TIMBERWOOD DRIVE	ELK BEAR LANE
PINE TERRACE DR	HWY 89/S.PINE	END (CUL)
KNOLLWOOD DRIVE	GLENWOOD DRIVE	END
SPRING VALLEY RD	HWY 5 NORTH	CITY LIMITS
S. POLK STREET	HWY 38/N.LINCOLN ST	RR TRACKS
TEMPLETON DRIVE	PLAZA BLVD.	END
DINA LANE	MT. CARMEL	END

#### **POSITIVE FACTS**

#### **Cost Containment, Value Engineering, Grant Funding**

- \* <u>Keynote</u> The Administration believes that quality of life enhancements, mitigating drainage issues causing rainwater to get into heated and cooled space as well as garages and storage buildings is top priority with the second being state highway major arterial infrastructure capacity and traffic flow improvements, with city street infrastructure reinvestment immediately following
- ♦ \$ 4,925,447 Grant funding obtained since 2011
- \$414,395 One time and \$324,279 annual documented savings, does not include eliminated positions, \$2,660,069 total since 2011
- Over a quarter of a billion public and private investment \$293,357,217 in Cabot
- 2013 Bond projects all, given weather days and unforeseen problems, completed basically on time and budget, North Cabot Interchange in progress
- **❖** No tax increases, tax is on par with central Arkansas cities
- Capital to debt ratio is good with budgeted debt funding
- Twelve less full time employees, while adding fireman, police and code enforcement officers
- Improved response and city services
- The salary and benefits budget for 2018 has been increased by only \$68,340 due to value engineering and cost containment with only one Police Officer added 18

#### REVENUE

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3.36% / +6.50% Increase in sales tax
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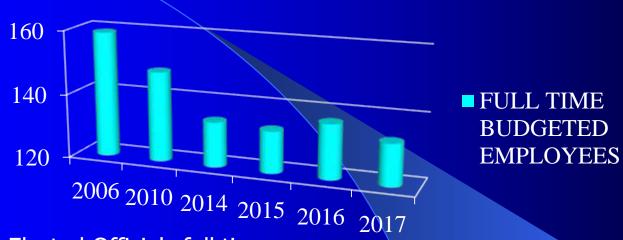
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5.55% / +3.52% Increase in county tax
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4.14% / 1.68% Increase in state turnback

2.47% / 9.17% Increase in A & P

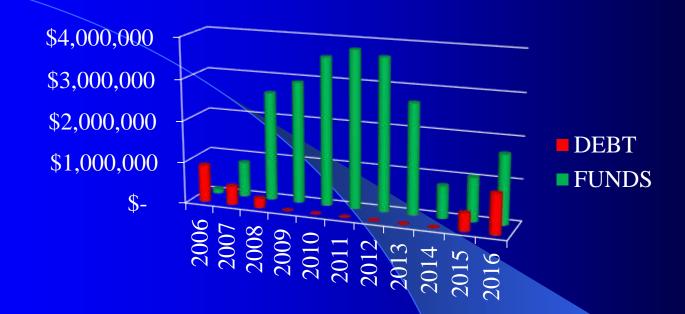
Increase 2016/2017 / Increase over 2018 budget YTD February 2018

### FULL TIME BUDGETED CITY EMPLOYEES



- Four Elected Officials full time
- Two part time employees
- One seasonal employee
- Since 2011 six new firefighters and eight new police officers have been added

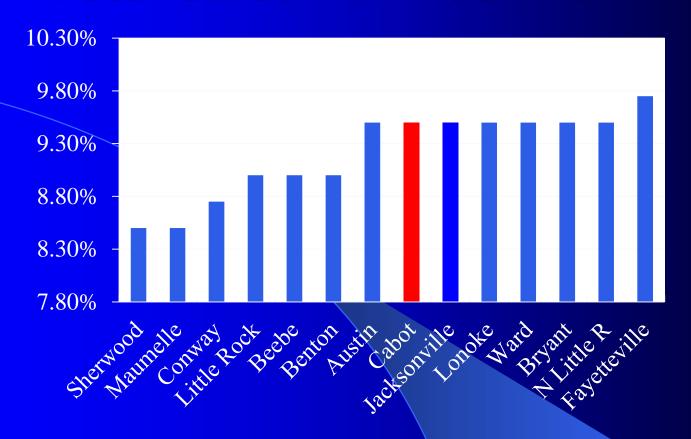
# CAPITAL FUNDS TO DEBT COMPARISON



Parks and Recreation \$582,211

The city has recurring budgeted funding for all debt

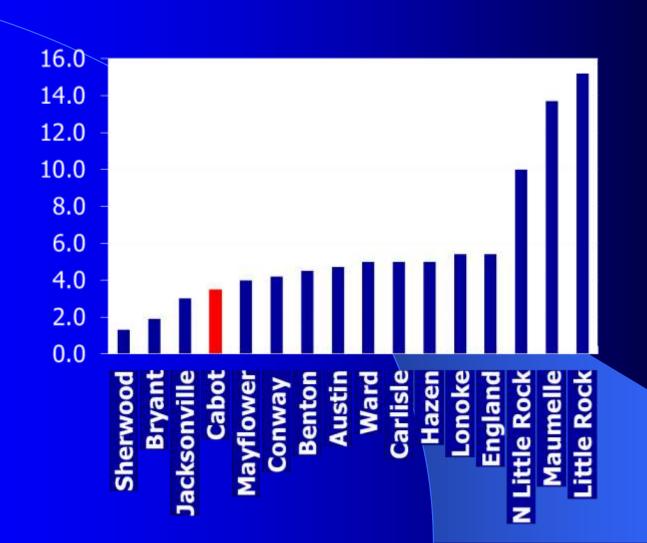
#### Total Sales Tax W/O A & P



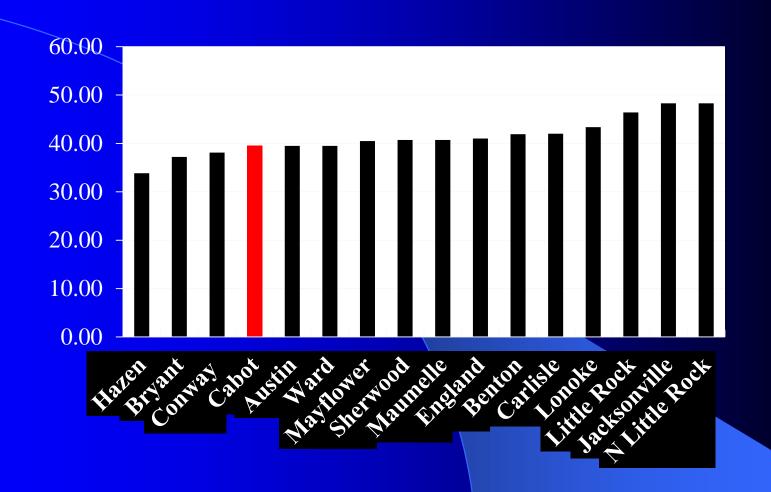
Range is 8.50% to 9.75%, Cabot is 9.50%

No New taxes in Cabot

# City Millage Rates Real and Personal Property



# City Millage Rates School District



# CABOT Is a Progressive City!





- Community Development in partnership with the Cabot Chamber of Commerce, by March 2018, funded by business license revenue and Director of Operations position that will not be filled, since with value engineering those tasks have been reassigned across staff
- New web site and portal, quick access for city functions including the Chamber, March 2018
- Street and Highway Improvements, ongoing
- Continued community development of downtown and the Main Street Corridor
- Continued improvement of and facilities and services for senior citizens
- New Central Fire Station, 2018
- Real time (Smart City) traffic signal management on major corridors, 2018 / 2019
- Kitchen and dining facility for new Senior Citizens Center 2018
- Consider a partnership with Parks and Recreation for all grounds keeping and city beautification 2018 / 2019
- Replace aging purchase order system with a new state-of-the-art system with a new state-of-the-art system
- Finalize the base flood elevation for the Diamond Creek area 2018
- Build and place in operation a new Fire Education Unit 2018 /2019
- Install Generator at City Street Shop 2018
- Police drug and tracking dog January 2019 in partnership with Cabot Public School District

- Replacement of new technology roofs on the Plaza Building 2020
- Additional roadways and off street stacking for schools on the Lincoln Street Corridor and other locations in partnership with the Cabot Public School District Ongoing
- Highway 89 improvements west from proposed Coffelt Crossing Interchange on US 67 / 167 west to I 40 South of Mayflower, study underway by the ArDOT and Metroplan, study projected completion 2018
- Roadway connectivity from new North Cabot Interchange to North Lonoke County, Greystone, and Magness Creek areas in cooperation and partnership with the County Judge to seek grant funding 2019 at earliest
- Roadway connectivity from Kerr Station Road west via Oglesby Road to SH
   89 in cooperation with the County Judge longer term
- SportsPlex back roadway connection to Kerr Station Road 2018
- Cabot Central Interchange on Us 67 / 167 between Exits 16 & 19 with connectivity downtown via Richie Road longer term 2030 at earliest
- Frontage road on the east side of US 67 / 167 from Home Depot to 2<sup>nd</sup> Street just north of Entergy Substation Complex longer term 2025 at earliest
- Drug Task Force longer term 2021
- New multipurpose outside event venue, Midterm

- New Quint Fire Engine 2020
- Ongoing community beautification
- Expansion of Parks and Recreation Facilities (Implementation of Master Plan) by Parks and Recreation Commission and continued improvement of cost recovery percentages of revenue to expense Ongoing
- Continued support for fiber optic, internet access and speed, Wi-Fi
- SH 5 two to four lane improvements from SH 89 to SH 319, 2019 bid letting at earliest
- Potential facilities, events, and functions for millennial and GenZ population
- Continued upgrades to technology and security
- Reinvestment in major equipment such as bucket truck 2019, boom mower, 2019, new street sweeper 2020, etc. and other large equipment
- Evaluation of energy technology such as compressed natural gas and heating and cooling efficiency Ongoing
- Continued use of LED technology lighting both indoor and outdoor use (street lights) Ongoing
- Traffic flow improvements to Locust Street between Exit 16 and Lincoln 2019 / 2020
- Completion of Cinema Boulevard from 9th to 10th Streets 2019

#### **Continued**

- \* Battery backup for all traffic signals by 2020, installation has begun, 3 done
- Left turn lane east SH 321 to Diederich Lane 2020
- Right turn lane south Plaza Boulevard to SH 89 2018
- Walking Trail and passive park amenities for new Senior Citizens Center 2019
- Storm water mapping MS4 inventory 2018 -2020, 3 year project, started
- Community policing 2018 / 2019
- New street planning and development to facilitate peak school traffic periods
- High speed corridor connectivity to west Little Rock and central Arkansas
- Continued planning for and implementation of roundabouts
- Working with ArDOT for four lane expansion of major state highway principal arterials Ongoing
- Work with Congress and the Arkansas General Assembly to provide funding for state and local street and highway improvements Ongoing
- Work with the Arkansas General Assembly and the ArDOT for the extension of US 67 / 167 (I 57) to the Missouri state line Ongoing
- Continue seeking grant funding sources for StreetScape 10<sup>th</sup> St to Exit 19

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- Identify and implement functions to promote a healthier city in concert with "Healthy Active Arkansas"
- Continue value engineering and cost containment initiatives to work harder and smarter
- Continue to improve walkability as outlined in the City Council adopted "Walkable Cabot 2016" Plan
- Continue working with all of our partners in the city, Lonoke County, and Central Arkansas for common goals and improvements benefiting all in the area
- Continually strive to develop a long term strategic plan (2020 to 2050) to meet the needs of all socioeconomic diverse population needs of Cabot
- Expand city cleanups in partnership with Cabot City Beautiful 2019
- Continued drainage improvements on the Diamond Creek and Kerr Station drainage basins 2020
- Long term step pay for employees phased in over several or more years
- Evaluate providing waste water services to areas currently not served
- Continue to fund sidewalks and safe routes to school
- Consider Bicycling lane opportunities on appropriate corridors

- Continued implementation of "Walkable Cabot 2016" and additional sidewalks in concert with growth and need with current funding and potential support from sales and use tax refunding and improvement bonds along with available grants
- Sustainable and cost effective infrastructure and operations and maintenance solutions and improvements for improving quality of life, health and fitness, and community and economic development opportunities
- Creation of new jobs locally and more amenable access in the surrounding areas Ongoing
- Ongoing energy conservation and environment protection
- Roadway health and safety, goals for reduction of death and serious injuries
- Regional collaborations and partnerships for community and economic development
- Large scale grant funding opportunities such as Tiger Grants either stand alone city or in partnership with other cities and/or the county
- Sharing of resources and solutions with our partners
- Political and legislative strength through our partners
- Expand downtown parking particularly around the City Annex and District Court

\* "Light Up Cabot" expansion of lighting at major intersections and city streets with funding by Chamber of Commerce Members and grants



- New Christmas lighting for expansion of StreetScape and Pine Street
- Emergency signals for Fire Departments on State Highways Long
- \* Apply for Arkansas Business "City of Distinction" Award
- Apply to State Tourism for Cabot to be put on the "Christmas Trail of Lights"
- Strategic planning for a county wide 911 call and dispatch center also supporting additional technology for police and fire work and operations
- Evaluate a land bank to acquire, manage, maintain, and repurpose vacant, abandoned, foreclosed properties –the worst abandoned houses, forgotten buildings, and empty lots
- Continued Emphasis on "Pick up Litter"



















- Lonoke County Judge
- Little Rock Air Force Base
- Central Arkansas Planning and Development District
- Cabot, Arkansas A Destination for Education, Achievement and Quality of Life!

# CABOT Is a Progressive City!

 Even if you are on the right track, you'll get run over if you just sit there!

Will Rogers

# CABOT Is a Progressive City!

 Everyone; the Mayor, City Council, Commissions, Cabot Public School District, Chamber of Commerce, citizens, stakeholders and a host of partners with the city will continue to raise the bar in community development by working together toward a great heartland America hometown with pride!





Quality of life is economic development; we are building a city where your kids and grandkids will want to live! Individuals play games, teams win championships!

TEAMWORK!

Makes it Happen!

